

EYES ONLY

4 April 1980

Bruce:

Introduction

STATINTL

The estimate of delay for IOC should not be attacked. There is too much history from which it can be derived [REDACTED] itself is an excellent example of this with TADS). If IOC is not delayed, it is realistic to assume that several functional requirements scheduled for delivery at IOC will have been moved beyond IOC (our CAMS project is the best example I can think of in this regard).

The reference to community is confusing. There is no SAFE community, rather there are several constituencies--NFAC, DIA, NSA, etc. An analyst is NOT an analyst. We know that from the CSPO experience with CIA and DIA. The CIA-DIA effort is hard enough to manage.

A community manager for ADP-communications systems would have to have czar-like authority. [REDACTED] is certainly no such person. The loose confederation that the community really is will not accept such a function.

STATINTL

This notion of evolution and community are contradictory. Any constituency such as NFAC or DIA can evolve a successful system. What is a locally optimal solution for CIA, however, has no guarantee of being applicable to the global community problem. The concept of evolution of an intelligence community system is what the Director wants to hear. I submit that it can't be done!

Strengthening the SAFE Management

Again the reference to community management confuses me. A deliberate decision was made to obtain a SAFE architect as the result of a design competition. For us to adopt this recommendation would require that we scrap the entire approach to SAFE. I don't know how we do this. Who takes care of the DIA?

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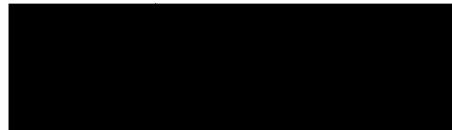
The Users of SAFE and Pilot SAFE

I believe that we should accept the comments on Pilot SAFE as valid and move to make Interim SAFE into Pilot SAFE. Present restrictions on Interim SAFE are politically motivated rather than being a result of limitation of computer capacity.

Putting a team in place, developing Pilot SAFE as a closely coordinated effort of TRW and Agency people will take all of the risks out of the project. ODP will be able to assimilate it more easily. The hardware compatibility issue is resolved and we can better take charge. One of the strong leaders from Processing could then be placed in the project in answer to the STAP concern over the lack of strong technologists in management rolls. I believe OCR and the DIA would express legitimate gripes about moving this way, but this is really the SAFE hidden agenda that several of us were never able to bring about. Of course, we must also be sensitive to the concerns and feelings of the C/CSPO in this regard.

Advisory Council on Technology

Lastly, I also believe there is some merit in the ACT concept. We actually had such a group early-on. It will be difficult to create such a group at this late date without having it be received as a reaction to a complete lack of confidence in SAFE management.



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